The information provided here is for informational and educational purposes and current as of the date of publication. The information is not a substitute for legal advice and does not necessarily reflect the opinion or policy position of the Municipal Association of South Carolina. Consult your attorney for advice concerning specific situations.

















	IOW TO GROW INTO A INICORN LEADER	
<u>o</u>	Think about one leadership moment where you held back instead of speaking to What would you do differently if you fully stepped into your power?	ıp.
_	Start by asking your team: "What's one thing I can do to create a safer, more innovative culture?" Then ACT on that feedback.	
<u>0</u> :	Instead of managing, start coaching. Ask: "What decision can I step back from and let my team own today?"	
<u>0</u> 4	Apply one of the action steps above today. Small changes lead to massive impact.	
C	Real leadership transformation is all about ACTION. UNICORN Leaders™ make the impossible, possible.	







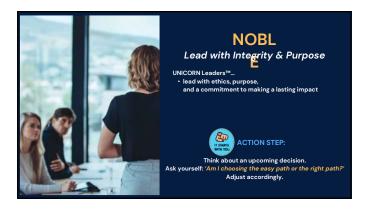


















How to evaluate and improve never placing affects	
How to evaluate and improve psychological safety in your leadership and workplace:	
TEAM SELF-ASSESSMENT:	
Ask These Three Critical Questions ODo your employees feel comfortable admitting mistakes?	
Are people willing to challenge leadership when they disagree? Do team members openly ask for help when they need it?	
If the answer is 'no' to any of these, psychological safety is lacking. FIX IT NOW: Normalize mistakes as learning opportunities.	
Normalize miscakes as realing opportunities. Reward brave conversations, even when they challenge the beach by asking for help first to model vulnerability.	<u> </u>
How to evaluate and improve psychological safety	
in your leadership and workplace:	
Spot & Stop the "Shamager™" Behaviors That Destroy Trust	
Micromanaging or dismissing feedback.	
 Publicly criticizing or embarrassing employees. Ignoring emotional cues & failing to show empathy. Over-controlling decision-making (causing fear & disengagement). 	
FIX IT NOW:	
✓ Prioritize empathy & psychological safety over top-down control.	
How to evaluate and improve psychological safety	
in your leadership and workplace:	
UNICORN Strategy: Implement the "Two-Way Feedback Model"	
If leaders aren't regularly getting honest feedback from employees, then safety is low. FIX IT NOW! At the end of every meeting, ASK:	
ଙ୍જ"What's one thing I could have done better ଙ୍କି ଂହମୟଙ୍ ଙ୍ଜould help this team collaborate more	
effectively?" Publicly acknowledge & act on feedback - show that input leads to real change.	

Final Takeaway: Make Psychological Safety a Daily Habit Set a "Safe Culture Standard" - define what's safe & what's not as a Made in what's safe & what's safe & what's safe & what's not as a Made in what's safe & what's not as a Made in what's safe & what's not as a Made in what's safe & what's not as a Made in what's safe & what's not as a Made in what's safe & what's not as a Made in what's safe & wh



